



Scouts

Lewisham

Lewisham
District Scout Council
Trustees' Annual Report
2025/2026

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Registered Charity No. 1001668

Scout District No. 10001058

LEWISHAM DISTRICT SCOUT COUNCIL

Trustees' Annual Report & Accounts for 2025/2026

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LEWISHAM DISTRICT SCOUT COUNCIL

ANNUAL GENERAL MEETING

The Annual General Meeting will be held at Bellingham Bowling Club,
183 Bellingham Road, London SE6 1EQ at 7.30pm on Monday 6 July 2026.

AGENDA

INTRODUCTION

- 1 Address of welcome by the District Chair
- 2 Apologies for absence

GOVERNANCE OVERSIGHT

- 3 To formally approve the minutes of the Annual General Meeting on 7 July 2025
- 4 To readopt the Constitution of the District Scout Council
5. To note the dates of the Council's financial year.
- 6 To approve appointed and community members of the District Scout Council
- 7 To agree the maximum number of members that of the Trustee Board.
- 8 To agree the quorum of future meetings of the District Scout Council

THE PAST YEAR – REPORT ON THE WORK OF THE SCOUT COUNCIL

- 9 To receive the District Lead Volunteer's overview for the past 12 months of activity in the District
- 10 To receive and consider the Trustees' Annual Report (including Annual Statement of Accounts)

MAKE APPOINTMENTS

- 11 To appoint a Chair of the District Trustee Board, following recommendation from the selection process initiated by the District Trustee Board
- 12 To appoint a Treasurer, of the District Trustee Board following recommendation from the selection process initiated by the District Trustee Board
- 13 To appoint other members of the District Trustee Board, following recommendation from the selection process initiated by the District Trustee Board
- 14 To approve the appointment of District President and Vice-Presidents and note current appointees.
- 15 To appoint an Independent Examiner for 2026/2027
- 16 To nominate two representatives of the District Scout Council to represent the District on the County Scout Council (the County AGM)

LEWISHAM DISTRICT SCOUT COUNCIL

Minutes of the 15th ANNUAL GENERAL MEETING held on 7 July 2025 at the Bellingham Bowling Club.

1. ADDRESS OF WELCOME BY THE DISTRICT CHAIR

The Chair opened the meeting by welcoming everyone to the 15th Annual General Meeting of Lewisham District Scout Council.

He also thanked Jennifer McCullough for her leadership, first as District Commissioner and lately as District Lead Volunteer, over the last six years. She had originally agreed to take on the role for five years but agreed to stay on at the end of that term to help the District through the Scout Association's structural changes. During that time she has put in a huge amount of work, as well as finding time to run her own Scout Troop at the 9th Sydenham.

Since 1 April an interim team of five people, led by Kevin Murphy, have been sharing the role, with the intention of bringing more volunteers on board and handing over responsibility to a younger generation. A key part of this strategy was to break tasks down so they can be shared by a lot of people each contributing relatively little so they can continue with front line Scouting at the same time.

2. APOLOGIES FOR ABSENCE

Apologies had been received from District President Peter James, District Vice President Lawrie Smith, County Lead Volunteer Judy Freeman, and from Alan and Louise Britchford, Bill Compton, Garry Leach, John O'Shea, Michael Pearse, Edward Pereira, Denise Pritchard, Tracey Robinson and Lindsey Smith.

3. MINUTES OF AGM HELD ON 6 JULY 2024

The minutes of the previous year's annual general meeting, which had been verified by the District Trustee Board in September 2024, were approved by the Council.

4. RE-ADOPTION OF THE CONSTITUTION OF THE DISTRICT SCOUT COUNCIL

The Council confirmed that the Constitution should remain the model constitution set out in POR Rule 5c.2 and noted that the District Scout Council's financial year ended on 31st March each year.

5. APPROVAL OF APPOINTED AND COMMUNITY MEMBERS OF THE DISTRICT SCOUT COUNCIL.

The Chair reported that at last year's Annual General Meeting Don Coombe, Lesley Dann, Roger Dann and Richard Leach had all been elected to the District Scout Council for a term of three years. No recommendation had been received for further appointed members.

The Council resolved that no community members would be appointed to the District Scout Council for the coming year.

6. AGREEMENT TO THE NUMBER OF MEMBERS THAT MAY BE APPOINTED TO THE TRUSTEE BOARD.

The Chair reminded the meeting that Scout Association rules required the Trustee Board to devise and manage an open selection process for deciding on appointments as Trustees. Last year the Council had considered the Scout Association's recommendation that Trustee Boards should not comprise more than 12 members and also the need for continuity of expertise. It was decided that the number should remain at 15 for 2024/5 and then reduce by one per year until the recommended number of 12 was achieved. However the number of nominations received last year had resulted in a Board of only 14 members.

During the current year the number of nominations received would result in a Board of 13 members and the Trustee Board had recommended that this number be appointed,.

The Council agreed that the Board should have 13 members for the forthcoming year with the intention of reducing to the recommended maximum of twelve the following year.

7. AGREEMENT TO THE QUORUM FOR FUTURE MEETINGS OF THE DISTRICT SCOUT COUNCIL.

The Council resolved that the quorum should remain at fifteen.

8. DISTRICT LEAD VOLUNTEER'S OVERVIEW OF THE LAST YEAR

Kevin Murphy remarked that history had come full circle – the last time he had addressed the AGM as District Commissioner was over 20 years ago.

He had agreed to step in for one year only whilst the District Leadership team identified suitable permanent replacements.

He thanked Jennifer McCullough for continuing in the role for longer than she had anticipated and noted that she was continuing to do a number of extremely valuable roles for the District Leadership Team and the Volunteering Development Team.

He also thanked the current members of the District Leadership Team and spoke of the need to expand the team in future.

A very successful meeting had been held for Group Lead Volunteers and a very successful Spring Event held at Frylands Wood with over 250 attending.

Our young people and adult volunteers were continuing to be recognised with Jack Petchey, long service and recognition awards and the award of Wood Badges.

The year under review was very successful for growth and this year new Squirrel Dreys were planned for 9th Lewisham North and 11th Forest Hill, a new Trident Explorer Scout Unit would be hosted by the 8th Lewisham South and the relaunch of Network Scouting in the District would take place in September.

Numerous camping outdoor and adventurous activities had taken place over the year and our District Kenya 25 Expedition which includes service projects to support safe houses for street children was due to depart at the end of July.

9. TRUSTEES' ANNUAL REPORT.

Introducing the report, the Chair remarked that over the last few years he had reported progress on the change from a District Executive Committee, which had executive as well as governance functions, to a District Trustee Board which focused on governance issues only. That process was now complete - during the year the Board had been considering ways to become more effective in its slimmed down role and the new delivery teams were taking up the challenge of their new responsibilities.

He also reminded the meeting that one of the Trustee Boards most important functions was to identify and manage risks so that those delivering Scouting to young people can continue to do so.

He reported that the biggest risks to the District were financial, and most of those risks arose from our operation of Frylands Wood Scout Outdoor Centre, which represents 90% of our financial turnover and 100% of our paid staff. Trustees had continued to scrutinise carefully the work of the Frylands Wood Management Team to ensure that those risks were well managed.

The Treasurer announced that broadly speaking we had broken even over the year. Frylands Wood continued to be our main source of income, expenses and clearly risks/rewards for the District. He thanked all the staff and volunteers at Frylands, and particularly from a Finance perspective to Barry and Sue for all they do in this area.

A key message from a financial perspective was that that the full benefit of Frylands wasn't always captured in the accounts - in particular the District benefits from the discounts and free events we enjoy. So our Groups should continue to make the most out of Frylands and we should continue to invest in its facilities for future users.

We had a healthy balance sheet as shown in the financial statements with key Designated Reserves of £175k in our Contingency Reserve and almost £320k in the Ron Fox Fund.

A key point was to encourage people to make the most of the Ron Fox Awards as we have a significant sum here available for distribution where appropriate.

Finally, in addition to our financial assets, we have physical assets which aren't always clearly reflected in our financial statements, the key ones being our lease of Frylands Wood and our ownership of the District HQ. His priorities for the future here would be to review our use of the DHQ; ensure we're making the most of physical assets and that we focus our efforts on investing for the future.

The Council received the Trustees Annual Report.

10. APPOINTMENT OF DISTRICT CHAIR.

The Trustee Board had recommended that, to ensure continuity, the Chair and Treasurer should be nominated by the Board for the forthcoming year.

The Board had recommended that Mike Jackson be appointed Chair and this was approved by the Council.

11. APPOINTMENT OF DISTRICT TREASURER.

The Board had recommended that Michael McDermott be appointed Treasurer and this was approved by the Council.

12. APPOINTMENT OF TRUSTEES

The Chair reported that an open invitation for nominations to the Trustee Board (other than the Chair, Treasurer and ex-officio Trustees) had been circulated with a view to holding an election if more nominations were received than vacancies. Nine nominations had been received, which would result in a Board of 13 members, the maximum size agreed by the Council.

It was recommended that all those nominated be appointed for periods as follows:

For 1 year:

Chris Ellinson
Morgan Fuller
David Wallis

For 2 years:

Jennifer McCullough
Richard Morrison
Graham Simmons

For 3 years:

Graeme Taylor
Garry Leach
Ray Wickenden.

The Council approved these nominations.

The Chair reported that during the year Luke Cohen and Lesley Hine had stood down as a Trustees and thanked them on behalf of the Council for their contribution to the work of the Board,.

13. APPOINTMENT OR RE-APPOINTMENT OF DISTRICT PRESIDENT AND VICE PRESIDENTS.

The Chair reminded the meeting that at last year's AGM the Council approved the re-appointment for a further three years of Peter James as District President and Lawrie Smith and Trevor Flanders as District Vice Presidents.

He also advised that the Trustee Board had recommended the appointment of Jennifer McCullough as a Vice President.

The Board approved Jennifer's appointment as a Vice President.

14. APPOINTMENT OF INDEPENDENT EXAMINER.

The Council approved the Chair's nomination of John Lambourne FCA of Latham Lambourne Ltd. for a further year.

15. APPOINTMENT OF REPRESENTATIVES TO THE COUNTY SCOUT COUNCIL

The Council approved the appointment of Graeme Taylor to serve as the District's representative on the County Scout Council.

REFERENCE AND ADMINISTRATION DETAILS

Lewisham District Scout Council is a trust (Charity No. 1001668; Scout Registration No 10001058). It has its own HQ building at 66 St German's Road, London, SE23; and has a 40 year lease from September 2022 on Frylands Wood Scout Outdoor Centre, Featherbed Lane, Croydon, CR0 9AA

THE DISTRICT TRUSTEE BOARD FOR 2025/2026

District Chair – Mike Jackson District Lead Volunteer – Kevin Murphy
District Treasurer – Michael McDermott District Youth Lead - Vacant

Appointed /Co-opted Trustees

Chris Ellinson	Kevin Murphy	Graeme Taylor
Morgan Fuller	Richard Morrison	David Wallis
Garry Leach	Graham Simmons	Ray Wickenden
Jennifer McCullough		

Sub-Committee of the District Trustee Board for 2025/2026

There was only one sub-committee, namely the Ron Fox Awards Panel, the membership of which was:

Ron Fox Awards Panel

Garry Leach (Chair)
Maria Clifford
Chris Ellinson
Trevor Flanders
Emma Hutcheson
Isabel Gainey

Bankers: CAF Bank Ltd, 25 Kings Hill Avenue, West Malling, ME19 4TA

Independent Examiner: John Lambourne FCA of Latham Lambourne Limited, Chartered Accountants - 18 Woodlands Park, Bexley, DA5 2EL

STRUCTURE, GOVERNANCE AND MANAGEMENT

Lewisham District Scout Council is a charity constituted in accordance with the Rules of The Scout Association to support and provide Scouting within the London Borough of Lewisham and is supported under those Rules by the Scout County of Greater London South. The Scout Association's Royal Charter provides for the making of Bye-Laws approved by His Majesty in Council which, in turn, authorise the making of the Rules referred to above (known as "Policy, Organisation and Rules", or "POR").

Overall responsibility for the management of the District rests with the District Trustee Board. Its members are the charity trustees of the District Scout Council which is an educational charity.

The Board has two ex-officio members: the District Lead Volunteer and the District Youth Lead. The remaining trustees including the District Chair and the District Treasurer are appointed by a process previously agreed by the Board. The Board has the power to co-opt additional members between Annual General Meetings, primarily to appoint individuals whose skills and experience are particularly valuable. The County Lead Volunteer and the County Chair have the right of attendance at meetings.

The Board's main purpose is to ensure that the District as a charity is well managed, carries out its purposes for the public benefit, complies with POR and the law and manages its resources responsibly.

It must also ensure that young people are meaningfully involved in decision making, ensure that the District has sufficient resources (including funds and volunteers) to achieve its aims, manage risk, develop and manage budgets, maintain reserves, investment policies and a public benefit statement, ensure adequate insurance is in place and ensure that adequate administration is in place to support the Board's work.

The Board may establish sub-teams consisting of members appointed by the Trustee Board. The District Lead Volunteer and the District Chair are ex officio members of each sub-team.

The District Scout Council supports Scouting in the District, appoints Trustees and other key District appointments and is the body to which the District Trustee Board is accountable. It comprises:

- District: all volunteers holding District appointments, District Scout Network members, Explorer Scouts and their parents and carers;
- from each Group in the District: the Lead Volunteer, Chair, Treasurer and members of Group and Sectional Leadership Teams;
- The County Lead Volunteer and the County Chair;
- Appointed Members – supporters of the District;
- Community members – representatives of the local community appointed because of their role rather than by name.

Appointed and Community Members are appointed by the Council on the recommendation of the District Lead Volunteer and the District Trustee Board

The District Leadership Team led by the District Lead Volunteer is responsible for delivery of the programme and support to our Scout Groups and adult volunteers. It has overall responsibility for ensuring that the other teams in the District are properly resourced and works effectively. The leadership team is supported by a number of functional teams and sub-teams:

- the District Support Team, responsible for matters including administration, public relations, and the management of the District Headquarters;

- The Frylands Management Team which has management responsibilities for our Outdoor Centre including managing employed staff;
- The Finance Team which provides day to day financial management and processing;
- the District 14-24 Team, which supports the delivery of those elements of the youth programme directly delivered by the District through Explorer Scout Units and Scout Network;
- the Programme Team, which supports those elements of the programme delivered within Scout Groups (ie the youth sections for ages 4-14)
- the Volunteering Development Team, which is responsible for overseeing the welcome and induction process for volunteers, ensuring volunteer have appropriate knowledge and skills and arranging necessary learning opportunities, awards and recognition of volunteers' contribution.

The District has systems of internal controls that are designed to provide reasonable assurance against material mismanagement or loss. These include two signatories or electronic authorisations required for all payments and insurance policies to ensure that insurable risks are covered.

PUBLIC BENEFIT

Charities in England and Wales must have only charitable purposes which must be for the public benefit.

Trustees have referred to The Charity Commission's general guidance on public benefit when reviewing the District's objectives and in planning future activities. The District delivers the Scout Association's charitable purposes within the London Borough of Lewisham. By adopting and maintaining the Purpose, Method and Values of The Scout Association and having considered the Scout Association's own public benefit statement we are confident that our charitable purposes are sound, and in line with what we are trying to achieve in terms of public benefit for both our youth and adult members. Consequently the Trustees confirm that the Charity meets the Charity Commission's Public Benefit criteria under both the advancement of education and the advancement of citizenship or community development headings.

The Purpose, Method and Values are set out below.

PURPOSE, VALUES AND METHOD

THE PURPOSE OF SCOUTING

Scouting exists to actively engage and support young people in their personal development, empowering them to make a positive contribution to society.

THE VALUES OF SCOUTING

As Scouts we are guided by the following values:

- Integrity – We act with integrity; are honest, trustworthy and loyal.
- Respect – We have self-respect and respect for others.
- Care – We support others and take care of the world in which we live.
- Belief – We explore our faiths, beliefs and attitudes.
- Co-operation – We make a positive difference; co-operate with others and make friends.

THE SCOUT METHOD

Scouting takes place when young people, in partnership with adults, work together based on the values of Scouting and:

- enjoy what they are doing and have fun
- take part in activities indoors and outdoors
- learn by doing
- share in spiritual reflection
- take responsibility and make choices
- undertake new and challenging activities; and
- make and live by their Promise.

ACHIEVEMENTS AND PERFORMANCE

THE TRUSTEE BOARD

Effective governance has always been a key feature of Lewisham Scout District. The Board has continued to carry out its role responsibly and with due diligence and care. Its meetings have been well attended, and issues have been discussed and resolved in a professional and business-like manner.

As part of the Board's responsibility for managing and controlling the charity it must ensure that risks are properly identified and controlled. Lewisham District has a high financial turnover compared with other Districts and this makes the management of financial risk a key priority.

The Board has developed and maintains a high level risk register which identifies risks, potential outcomes, mitigations, probability and severity. This is reviewed periodically and reported to each Board meeting.

Major areas of activity, eg Frylands Wood Scout Outdoor Centre and major projects or expeditions, have their own specific risk registers maintained by the relevant management team with oversight by Trustees and reporting to the Board where appropriate.

The District also has some duties relating to managing risk in the Groups:

- The District Lead Volunteer is responsible for approval of all activities for youth members. This includes reviewing activity risk assessments;
- The District Chair and District Treasurer have a responsibility to support effective governance and share good practice across the Groups; this includes ensuring that Group Trustee Boards are effectively discharging their own responsibilities for identifying and controlling risk.

The Ron Fox Awards Panel.

The Ron Fox Awards Panel is the only sub-team of the Trustee Board. It was set up under the leadership of Garry Leach to use the income from the fund left to us by the late Ron Fox to provide grants primarily to Scout Groups which will support the provision of better Scouting for more young people. The panel comprises members from across the District, particularly the Lewisham North Groups reflecting the area where Ron was District Commissioner and later District Chair.

During the year the Panel has financially supported the following:

- section start-up grants
- purchase of storage cool boxes for camps
- climbing equipment to be used throughout the District
- Group grant for SEN sensory equipment
- Portable BBQ that can be used for District events
- Bushcraft equipment for Frylands Wood activities

Groups are reminded that funds are available to support the development of their Group and urged to think about how the Ron Fox Fund could help.

OUR TEAMS:

District Leadership Team

The District Leadership Team under the leadership of the District Lead Volunteer is responsible for setting strategy for the District and ensuring that the other teams and our Scout Groups are effective in their work. This includes appointing appropriately skilled team leaders and ensuring that the teams are all well supported. It also provides a forum for Group Lead Volunteers to participate fully in the management and direction of the District.

During the year the functions of the Group Support sub-Team which was set up to provide management and governance support to our Groups transferred from the District Support Team to the District Leadership Team. Team members have continued to support Groups where needed, particularly the revitalisation of the 20th Forest Hill Group, continuing support to 2nd Deptford during a period of major change and the appointment of Joint Group Lead Volunteers at the 32nd Deptford. In addition new Squirrel Dreys opened at the 11th Forest Hill and two new Explorer Scout Units opened: Trident ESU in partnership with the 8th Lewisham South and Burnt Ash ESU in partnership with the 21st Lewisham North. More Squirrel Dreys are in the pipeline and a new Explorer Scout Unit is planned in partnership with the 16th Lewisham South.

Team members have also represented the District at Group AGMs and other functions.

Frylands Wood Scout Outdoor Centre Management Team

Although the Trustee Board is responsible for providing oversight and satisfying itself that risks and finance are properly managed, the Frylands Management Team led by Kevin Murphy is responsible for the hard work of managing the site.

Frylands Wood is far more than a traditional District Camp Site. We run it not only for the benefit of our own young people but also as a service to a wider group of outdoor education providers, including schools, Girlguiding UK and other uniformed and non-uniformed youth organisations. We aim to open up the "Scout experience" to as many young people as possible, whether or not they are Scouts.

The District does not seek to obtain any direct financial benefit from the operation of the Centre and where possible any surpluses (after making allowance for maintaining an adequate contingency reserve) are invested in improving the site's facilities. The benefit to young people in Lewisham District comes from discounted rates for our own users and no internal charges being made for District run events. In the year under review these two benefits were worth over £22,000, a significant increase from the figure of around £10,000 last year.

Our greatest asset at Frylands is our people – both paid staff and volunteers, and their hard work and dedication is what makes the outdoor Scouting experience possible for so many young people so thanks are due for their input. This April Sue Allen-Gardner, our Finance Administrator, moved on and was replaced by Jane Frith. Sue deserves particular thanks for the hard work she put in dealing with the problems caused by our bankers CAF Bank introducing new IT systems. The staff team is led by Barry Goswell and Jason Foad, our Centre Manager and Deputy supported by our instructors Louie Cook and Baz Edrupt, our apprentice Sam Turpin, our administration team of Jane Frith and Jai Warden, and casual staff brought in to support activity sessions.

On the volunteer side Graham Simmonds has stepped up as a deputy Team Leader of the Frylands Wood Management Team, with particular responsibility for staffing matters. We are only able to run the site because of the vast amount of time put in by our volunteers, who are drawn from several Scout Districts, notably Croydon and Lewisham. Extra help is always welcome, especially from those who hold activity permits enabling them to run or assist in activity sessions.

During the year we made a number of improvements to our ageing building stock. The old office / training building, which was beyond repair, was demolished and replaced by a new reception in the Providore building and a staff office in the crew hut. The crew room in the crew hut has been modified so it can be used as a training / meeting room as well as a crew social area, and the old rifle range, which was also becoming unsafe, was removed and replaced with a tepee in partnership with the Woodshed nursery. Meanwhile, work is continuing on refreshing the two "Pembroke" accommodation buildings and work is underway to create a new pedal cart track.

Other new provisions have included the new rifle range, an archery shelter, which was opened recently by representatives of the Worshipful Company of Bowyers who provided major funding for

the project, and disabled toilet facilities in the main toilet block. We have also entered into a new partnership with Adrenalin Rush who have established a new laser combat arena on the site.

For the future we are actively seeking funding to replace the Assault Course and we will be adding crossbows to our archery provision.

We held another successful fundraising Christmas Market last year and plan to repeat that in December this year.

District Support Team

The District Support Team provides administrative support to the District. Under the joint leadership of Richard Morrison and Kevin Murphy it operates through two main sub-teams:

The District Headquarters Team manages the District Headquarters which is used for meetings and storage as well as being used as the headquarters of the 12th Forest Hill Group. Led by Antonietta Hesketh this team ensures that the HQ is properly managed and maintained as a valuable asset for the District.

The Communications and IT Team manages the IT systems (including the website and email system) for the District other than the systems used by Frylands Wood Outdoor Centre. It is also responsible for other forms of communication, including the District's newsletter. The team has been active in maintaining WhatsApp groups for numerous District sections and is currently exploring further integration with emails and membership system.

Finance Team

This team under the leadership of Michael McDermott, who is also District Treasurer, is responsible for managing the funds of the District and – mostly through our paid finance administrator - carrying out bank transactions and management of our bank accounts. The team is loose-knit, and includes those Trustees who are authorised signatories on the bank accounts and the much larger group of people who have been granted online access to manage the individual accounts.

14-24 Team

This team, under the leadership of Jo Fuller, is responsible for the delivery of the 14-24 programme, ie the Explorer Scout and Scout Network sections which are the responsibility of the District working in partnership with Scout Groups where appropriate.

The Explorer Scout section continues to grow, during the year we opened two new units bringing the total to nine (including the Young Leader Explorer Scout Unit which brings together all those Explorer Scouts in the District who are undertaking service as young leaders). The Units have offered very full programme of activities including a number of Duke of Edinburgh Award expeditions on foot and on water and increasing numbers are taking part in the Young Leader Scheme.

During the year a number of Explorer Scouts took part in the District's service expedition to Kenya. This was the latest of a series of such expeditions helping to bring Scouting to street children and providing a unique learning opportunity for our young people.

We are also very pleased that three of our young people have been selected to attend the 2027 World Scout Jamboree in Poland. World Jamborees cater for Scouts and Guides who will be 14-18 years old (ie Explorer Scout age) at the time of the event and again provide what can only be described as a once in a lifetime experience.

The Scout Network is the oldest "youth" section although as it caters for young people aged 18 to 25 its members are in fact adults. It has not been active over the last few years and the 14-24 team continues to work towards restarting it. We would be very interested to hear from any 18-24 year old members who would like to help with this project.

Programme Team

The programme team led by Al Gray supports the delivery of the programme for Squirrel Scouts, Beaver Scouts, Cub Scouts and Scouts by the Scout Groups in the District. Their work includes provision of District level activities and programme support to individual sections.

The team continues to provide a full programme of District events including archery, football, cooking camp, climbing, and navigation, Easter egg hunt, beaver and cub sleepovers (celebrating birthday milestones of the sections).

Volunteering Development Team

This team, led by Garry Leach, has overall responsibility for caring and developing our adult volunteers. It acts through a number of sub-teams:

The Nights Away Team continue to support the District through the changes in the management and advice relating to assessing permits and approving Nights Away experiences. The team has assessed a number of adults during the past year for new or renewed permits. They have also advised volunteers how a permit may be achieved. Nights Away Notification (NAN) approvers have considered and approved a substantial number of NA experiences during the past year. We have ensured that all camps and indoor experiences are compliant and that adults have completed mandatory learning where appropriate.

Assessment of leaders is carried out by our team of assessors - Denise Pritchard, Bill Compton, Chris Ellinson, Ray Wickenden, Wendy Hutcheson and Garry Leach and approval of individual activities by our approvers: Wendy Hutcheson, Kevin Murphy, Garry Leach and Jo Fuller. Thanks are due to them for their hard work without which we would not be able to offer young people the current range of overnight activities.

The Awards and Recognition Team consisting of Chris Ellinson, Gill Leach, Liz Fricker, Jennifer McCullough and Mandy Pywell assesses applications for awards to our adult volunteers and then submits them for approval. It is now possible for any member to recommend an adult volunteer or

young person for good service and gallantry awards, although it has generally been the Group or District Lead Volunteers who make most nominations.

The Welcome Conversation Team and the Learning and Development team work together to help new volunteers through their induction and early support and training.

The requirements for adult learning are continuing to develop so the adult learning team led by Mandy Pywell has worked hard to provide up to date advice.

FINANCE

Our Financial Policies:

The District's Reserves Policy is to maintain a designated fund equal to six month's budgeted income as a minimum. If the amount of reserves falls below the amount stipulated by the policy the money will be raised by putting an amount approved by the District Trustee Board into reserves each year until full funding is achieved.

The District's Investment Policy is to hold investments will be held on one or more low cost index tracking funds to be decided by the District Trustee Board on the advice of the District Treasurer.

Since the funds are used mainly to generate income or growth to support Scouting it is not considered likely that investment sales will be required to accommodate short term needs and so liquidity is not a high priority.

Financial Overview

During the year, the Council recorded a total income of £478,389, primarily from donations, grants, Scouting activities, fundraising efforts, and investment income. The most significant income source continued to be from Frylands Wood, which generated £343,040 in user fees and charges.

Total expenditure for the year amounted to £492,561, of which £353,547 was incurred arising from the operation and maintenance of Frylands Wood, alongside costs associated with delivering our youth programme, running the DHQ and adult training.

Net Income and Financial Reserves

This resulted in a net deficit for the year end of £14,172. However, removing the impact of expenditure of designated and restricted funds which had been received in previous years, notably on the Kenya expedition last summer, and the transfer of £25,000 from general funds to our contingency reserve we ended the financial year with a net unrestricted income of £1,160 (the net unrestricted income for Frylands Wood being £2,151). This was supplemented by an increase in investment value of £19,215 which represented a growth significantly in excess of CPI inflation.

During the year the District Headquarters building was revalued which resulted in an increase of asset value of £37,753

At the close of the financial year, total funds carried forward stood at £838,697, consisting of:

- Unrestricted Funds: £298,852
- Designated Funds: £536,223
- Restricted Funds: £3,623

Cash Flow and Investments

Our cash balance at year-end was £171,401, mainly held in various CAF bank accounts and short-term interest-bearing accounts, to ensure a mixture of liquidity and prudent financial management. Our investments, which saw an increase in value, stood at £471,700 at year end, contributing to long-term financial security.

Future Considerations

Trustees remain committed to ensuring financial sustainability while continuing to invest in resources and activities that enrich the Scouting experience for our members. In accordance with the Reserves Policy a contingency reserve of £200,000 has been maintained, safeguarding our financial stability.

We thank our Frylands Finance team, Juggle and the Independent examiners for their diligence in ensuring accurate financial reporting and look forward to continuing those relationships in the coming year to continue strengthening our financial resilience.

Trustees acknowledge with gratitude the following significant grants and donations:

The Scout Association (Grants to new Explorer Scout Units)	£7,000
The Don Broome Scout Trust (to establish Crossbow activity at Frylands)	£2,500
Bowyers Charitable Trust (for Archery Shelter at Frylands)	£2,000
Anonymous donation (for curtains at Frylands)	£1,000

and to the many smaller donations including unclaimed personal expenses by Trustees and other volunteers.

The financial statements for the Lewisham District Scout Council for the year ended 31st March 2026 are appended below. Our accounts have been approved by Trustees and independently examined, and our financial position remains stable, supporting the ongoing delivery of Scouting activities in the District.

PEOPLE

Scouting provides opportunities for personal development to our young people and the numbers benefiting have continued to grow.

The Scout Association's Annual Census at the end of January 2026 showed an 11.6% increase over the last year in the District's youth membership (under 18's) from 1211 to 1251. This is our fifth consecutive year of growth and we now exceed the pre-pandemic 2020 figures by 29%.

Sectional changes are Squirrels +55%, Beavers +5%, Cubs +7%, Scouts +6% and Explorer Scouts +29%. As the year has progressed Groups are continuing to develop and open new sections and we expect further substantial growth in next year's figures. Groups around the District have grown but particularly noteworthy are the 9th Lewisham North who in only the second year since they reopened have grown to 67 youth members and the 11th Forest Hill who largely due to opening a new Squirrel Drey have grown from 41 to 66 members.

During the year two new Squirrel Dreys and two new Explorer Scout Units have opened. Both these sections are key to our future development since the relatively new Squirrel section provides a foundation on which the older sections can grow and also brings in more adult volunteers whilst an important part of the Explorer Scout programme is the service element which in many cases is done through the Young Leader scheme. This provides benefits greatly the Explorer Scouts involved as well as enabling stronger and more diverse leadership teams in the sections they work with and in the longer term a greater pool of trained leadership volunteers.

However the Census also showed that we had 548 young people under 18 on waiting lists. This figure represents approximately half of the number of members we are currently providing for. It should be regarded as indicative only as some names may appear on more than one Group's list and others may be discouraged from registering interest due to the lack of local provision but it still demonstrates that there are many more young people who want to benefit from Scouting but for whom we are not yet making provision.



During the year since 1st July 2025 we were sad to hear of the death of Donald Howard Coombe MBE, JP

Don passed away in March, just 18 months short of his century, having lived a full and active life.

He will be remembered in Scouting, and Lewisham in particular, with affection and gratitude for his leadership in Lewisham North as District Commissioner for some years, and for being instrumental in the acquisition of both the greenhouse in Manor Lane that served as a Rover Den and of Hammer Wood camp site, still in use today.

His many other charitable interests culminated in the founding of The Coombe Trust Fund, originally a Jersey based camp for poor boys, and later the provider of respite holidays for poorer families. Lewisham Scouting benefited greatly from his, and The Trust's, generosity; not least by the donation of the Mizen Flag Masts in memory of the murdered Scout - Jimmy Mizen - and by a substantial donation that helped keep Frylands available during Covid lockdown. We were able to say a small thank you through the award of The Silver Acorn, and by honorary membership of the District in recent years. Awards which he prized greatly.



Trustees are delighted to report that since our last Annual Report the following members of the District were recognised with long service awards for 25 or more years of service:

25 years: Paul Bennets, Cathy Blackett, Ruth Jenkins and Jackie Morrison

30 years: Caroline Britchford, Rob Britchford, Sandra Fuller, Geoffrey Gummer, Antonietta Hesketh, Helen Miller and Patrick Theseira.

40 years: Gill Leach, Carole Rivers-Simpson, Paul Stanley

The following members were recognised with Awards for Good Service:

Chief Scouts Commendation for Good Service (awarded for good service over a period of not less than five years): Joanne Fuller, Angela Jean-Francois, Katie Sturgess, Katriona Ismail, John Wright and Tania Zabolotska-Biring

Award for Merit (awarded for outstanding service over a period of at least ten years): Sam Gilbert

Bar to the Award for Merit (awarded for at least a further five years of outstanding service after receiving the Award for Merit): Heidi Summerford

Silver Acorn (awarded for at least 20 years of specially distinguished service): Graham Wagg

Congratulations and thanks to all those who received awards and of course to the many others who have not received an award this year but continue to deliver an outstanding experience to our young people.

CHANGES AND THANKS

David Wallis' term of office as a Trustee comes to an end at the AGM and he has decided not to put himself forward for re-appointment. Also standing down from the Trustee Board to make more time for their other volunteer roles are Graham Simmons and Garry Leach.

All three have done invaluable work whilst serving as Trustees and will be continuing in other roles with the District.

However during the year many more volunteers took up roles in the new Team structure.

Our thanks go to all those moving on from roles - we are working on recruiting to fill the vacancies. Scouting is a Youth Movement and the District will work best when the knowledge and experience of its longer-serving members are combined with the enthusiasm and new ideas that our younger volunteers can bring.

In a report such as this there are too many people to refer to and thank all by name. Suffice it to say that without those who have, for example, run District events and activities; supported leaders with

their training; helped Groups and Explorer Units to develop and grow; provided support to Frylands Wood as a member of the Service Crew; looked after our 'books' and paid our bills; sat on committees; taken minutes of meetings; and so much more, the District would not be in its present healthy state.

Thank you to all concerned.

PLANS FOR THE FUTURE

Our vision remains that all Lewisham Scout Groups and Explorer Scout Units will:

- Be well managed, with strong stable leadership teams and effective governance
- Plan and deliver high quality, inclusive Scouting programmes
- Show an average trend towards growth
- Have male and female members reflecting the diversity of the Borough.

However, we continue to meet new challenges, especially around the recruitment of adult volunteers. We are working to increase the number of volunteers in the District so that we are able to provide better support to our Groups whilst providing effective governance to the District itself.

DECLARATION

District Trustees have approved the Trustees' report above, which is signed on their behalf by:

Mike Jackson

Mike Jackson
District Chair

Kevin Murphy

Kevin Murphy
District Lead Volunteer

July 2026

REGISTERED SCOUT GROUPS AND EXPLORER SCOUT UNITS

Scout Groups

1st Lewisham Park
1st New Cross
2nd Deptford
2nd Sydenham
3rd Crofton Park
4th Lewisham
6th Lewisham South
8th Lewisham South
9th Lewisham North
9th Sydenham
11th Forest Hill
12th Forest Hill
12th Lewisham North
12th Lewisham South
14th Lewisham South
16th Lewisham South
17th Forest Hill
17th Lewisham North
20th Forest Hill (ScoutLink)
21st Lewisham North
28th Lewisham North
32nd Deptford

Explorer Scout Units

Aureate Explorer Scout Unit
Burnt Ash Explorer Scout Unit
Discovery Explorer Scout Unit
Golden Hind Explorer Scout Unit
Lionheart Explorer Scout Unit
Muhsineen Explorer Scout Unit
Trident Explorer Scout Unit
Venture Explorer Scout Unit
Young Leader Explorer Scout Unit

LEWISHAM DISTRICT SCOUT COUNCIL

FINANCIAL STATEMENTS

31ST MARCH 2026

Charity Registration number: 1001668

Scout Registration number: 10001058

Latham Lambourne Limited

Chartered Accountants

Bexley

Independent Examiner's Report to the Trustees of the

Lewisham District Scout Council

I report on the accounts of the Council the year ended 31st March 2026 on pages 17 to 23 which comprise the Statement of Financial Activities, the Balance Sheet and related notes.

This report is made solely to the trustees in accordance with Section 145 of the Charities Act 2011 (the 2011 Act). My work has been undertaken so that I might state to the charity's trustees those matters I am required to state to them in an Independent Examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's trustees for my examination work.

Respective responsibilities of Trustees and Examiner

As the charity trustees you are responsible for the preparation of the accounts. You consider that the audit requirement of Section 144(2) of the 2011 Act does not apply.

It is my responsibility to:

- Examine the accounts (under Section 145 of the 2011 Act);
To follow the procedures laid down in the General Directions given by the Charity Commissioners (under Section 145(5)(b) of the 2011 Act); and
- To state whether particular matters have come to my attention.

Basis of Independent Examiner's report

My examination was carried out in accordance with the General Directions given by the Charity Commissioners. An examination includes a review of the accounting records kept by the Charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently I do not express an audit opinion on the view given by the accounts.

Independent Examiner's statement

The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of ICAEW

In connection with my examination, no matter has come to my attention:

1. which gives me reasonable cause to believe that in any material respect the requirements

- to keep proper accounting records(in accordance with Section 130 of the 2011 Act); and
- to prepare accounts which accord with the accounting records and comply with the accounting requirements of the 2011 Act

have not been met; or

2. to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached, or

3. which gives me reasonable cause to believe that in any material respect the accounting rules of the District's constitution have not been met.

[Signed Report not yet Received]

John Lambourne FCA

For and on behalf of

Latham Lambourne Limited

Chartered Accountants

18 Woodlands Park, Bexley, Kent DA5 2EL

Statement of Financial Activities for the Year Ended 31st March 2026

	Note	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total Funds 2026 £	2025 £
Income and Expenditure						
Income	15					
Income from donations						
Donations and Grants		25,432	7,962	1,500	34,894	11,978
Income from Charitable Activities						
Youth Programme		67,084	15,584	0	82,668	83,509
Adult Support & Training		1,190	0	0	1,190	0
Support & Services to The Movement - DHQ		1,620	0	0	1,620	945
Support & Services to The Movement - Outdoor Centre		343,040	0	0	343,040	338,892
Other Trading Activities						
Fundraising and Levy		10,133	0	0	10,133	9,740
Investment Income						
Bank Interest		4,280	0	0	4,280	4,004
Other Incoming Resources		564	0	0	564	2,153
Total		<u>453,343</u>	<u>23,546</u>	<u>1,500</u>	<u>478,389</u>	<u>451,221</u>
Expenditure on:	16					
Raising Funds		7,046	0	0	7,046	4,860
Charitable Activities						
Youth Programme		69,550	52,720	0	122,270	62,611
Adult Support & Training		2,514	0	0	2,514	469
Support & Services to The Movement - DHQ		7,184	0	0	7,184	4,656
Support & Services to The Movement - Outdoor Centre		340,889	11,781	877	353,547	357,154
Miscellaneous Payments		0	0	0	0	0
Total Resources Expended		<u>427,183</u>	<u>64,501</u>	<u>877</u>	<u>492,561</u>	<u>429,750</u>
Transfers between Funds		-25,000	25,000	0	0	0
Fixed assets transfers		0	0	0	0	0
Net Income		1,160	-15,955	623	-14,172	21,471
Other recognised gains						
DHQ revaluation		35,090	0	0	35,090	
Investment value change		37,753	0	0	37,753	19,215
Balances Brought Forward at 1st April 2025		<u>224,849</u>	<u>552,178</u>	<u>3,000</u>	<u>780,027</u>	<u>739,341</u>
Balances Carried Forward at 31st March 2026		<u>298,852</u>	<u>536,223</u>	<u>3,623</u>	<u>838,697</u>	<u>780,026</u>

The notes on pages A6 – A11 form part of these accounts

Statement of Cash Flows for the Year Ended 31st March 2026

	Total funds 2026 £	Total funds 2025 £
Cash flow from operating activities:		
<i>Net cash provided by operating activities</i>	<u>16,993</u>	<u>38,635</u>
Cash flows from investing activities		
Interest from investments	0	
Purchase of plant and equipment	<u>-26,656</u>	<u>-6,830</u>
<i>net cash used in investing activities</i>	<u>-26,656</u>	<u>-6,830</u>
Cash flows from financing activities:		
<i>Net cash used in financing activities</i>	0	0
Change in cash and cash equivalents in the reporting period	<u>-9,663</u>	<u>31,805</u>
Cash and cash equivalents at the beginning of the accounting period	145,972	114,167
Cash and cash equivalents at the end of the accounting period	171,401	145,972
	<u>25,429</u>	<u>31,805</u>
Reconciliation of net income/ (expenditure) to net cash flow from operating activities		
<i>Net income/(expenditure) for the year (as per the statement of financial activities)</i>	23,581	40,686
Adjustments for:		
Depreciation charges and assets written off	-22,734	7,591
Interest from investments		
Change in value of investments	-37,753	-19,215
Purchase of investments	0	0
Decrease/(Increase) in stocks	-1,680	128
Decrease/(Increase) in debtors	-18,122	18,599
Increase/(decrease) in creditors	<u>73,701</u>	<u>-9,154</u>
<i>Net cash provided by operating activities</i>	<u>16,993</u>	<u>38,635</u>

Balance Sheet at 31st March 2026

	Note	2026		2025	
		£	£	£	£
Fixed Assets					
Tangible Fixed Assets	2		237,075		187,686
Investments	3		471,700		433,948
Current Assets					
Stock	4	9,370		7,690	
Debtors	5	49,623		31,501	
Cash at Bank and in Hand	6	171,401		145,972	
		<u>230,394</u>		<u>185,163</u>	
Liabilities: amounts falling due within one year	7		<u>100,472</u>		<u>26,771</u>
Net Current Assets			129,922		158,392
Net Assets			<u><u>838,697</u></u>		<u><u>780,026</u></u>
Funds					
Unrestricted	10		298,851		224,848
Designated	9		536,223		552,178
Restricted	8		3,623		3,000
			<u><u>838,697</u></u>		<u><u>780,026</u></u>

Approved by the District Trustee Board on 22 June 2026 and signed on their behalf by:

Mike Jackson

M H Jackson (District Chair)

The notes on pages A6 – A11 form part of these accounts

Notes to the Accounts for the Year Ended 31st March 2026

1 Accounting Policies

a) Basis of accounting

These accounts have been prepared in accordance with the Charities SORP (FRS 102) Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)' Financial Reporting Standard 102 applicable in the UK and Republic of Ireland'. The financial statements have been prepared under the historical cost convention.

- b) A review of fixed assets is conducted annually and the value of individual assets are written down as appropriate. No assets are revalued upwards. In view of this annual valuation there are no fixed depreciation policies as the Trustees are of the opinion that their valuations provide a more accurate depreciation policy. Movements in valuations are shown in these accounts as depreciation.
- c) The District has a 40 year lease, expiring in 2062, from the Scout Association to use and operate a outdoor centre known as Frylands Wood, Featherbed Lane, Addington, CR0 9AA. Restrictive clauses, within the lease, relating to disposal make the District's interest of no monetary value. The value of the land, manager's bungalow, and seven other buildings are not included in these accounts. Their insured value is £818771

The District has responsibility for a building previously used by a group which closed in June 2008. This building was Was revalued during 2025 and has been included in these accounts at that value. It is used as the district headquarters.

Other mobile, portable, or sectional buildings and 2 storage containers, being purchased by, or donated to the District, have been included in these accounts at depreciated cost or gift valuation. They are all located at Frylands Wood.

- d) Stocks of consumable items have been valued at the lower of cost and net realisable value.
- e) Donations are accounted for when received. Where the receipt of a grant is certain it is included when this is known, otherwise it is included when received. Donated goods are recorded at their fair value.
- f) Pension contributions are made by the District and the paid employees, at a rate adjusted annually, into money purchase schemes for the benefit of those employees, under auto enrolment.
- g) *Fund accounting*
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Designated funds are funds set aside by the trustees for particular purposes.

2 Tangible Assets

	<i>Buildings</i>	<i>Buildings Fixtures and Equipment</i>	<i>Activity Training Equipment</i>	<i>Other Equipment</i>	<i>Vehicles and Mowers</i>	<i>Total</i>
COST or VALUATION						
Brought forward	166,915	4,854	5,578	3,339	7,000	187,686
Additions	25,000	0	1,295	361	0	26,656
Assets Written Off in Year						0
Depreciation/ Valuation adjustment	28,339	-1,213	-1,718	-925	-1,750	22,733
Net Book Value carried forward	<u>220,254</u>	<u>3,641</u>	<u>5,155</u>	<u>2,775</u>	<u>5,250</u>	<u>237,075</u>

3 Investments

	2025	2024
Brought forward/ Investment	433,948	414,733
Change in investment value	37,752	19,215
	<u>471,700</u>	<u>433,948</u>

Notes to the Accounts for the Year Ended 31st March 2026

4	Stocks		
		2026	2025
	Providore (Inc. stamps)	7,813	6,852
	Badges	1,296	423
	DMT Wear/Crew	261	415
		<u>9,370</u>	<u>7,690</u>

5	Debtors		
		2026	2025
		£	£
	Trade Debtors	41,385	12,181
	Internal (Groups & Members) Debtors	0	0
	Third Party monies (Groups)	7,648	18,695
	Pre-Prepayments	590	625
		<u>49,623</u>	<u>31,501</u>

6	Cash at Bank and in Hand		
		2026	2025
		£	£
	Bank Current Accounts	97,358	49,885
	Bank Deposit Accounts (Interest bearing)	73,793	90,973
	Cash Floats with others	250	5,114
		<u>171,401</u>	<u>145,972</u>

7	Liabilities: Amounts Falling Due Within One Year		
		2026	2025
		£	£
	Booking Deposits	21,698	23,111
	Creditors - Others	5,820	3,660
	Membership subs	72,954	0
		<u>100,472</u>	<u>26,771</u>

8	Restricted Funds					
		<i>Balance</i>	<i>Movement in Resources</i>			<i>Balance 31st</i>
		<i>1st April</i>	<i>Transfer</i>	<i>Incoming</i>	<i>Outgoing</i>	<i>March 2026</i>
		<i>2025</i>				
		£	£	£	£	£
	Frylands projects	3,000	0	0	0	3,000
	Frylands wet room	0	0	1,500	-877	623
		<u>3,000</u>	<u>0</u>	<u>1,500</u>	<u>-877</u>	<u>3,623</u>

9	Designated Funds					
		<i>Balance</i>	<i>Movement in Resources</i>			<i>Balance 31st</i>
		<i>1st April</i>	<i>Transfer</i>	<i>Incoming</i>	<i>Outgoing</i>	<i>March 2026</i>
		<i>2025</i>				
		£	£	£	£	£
	Contingency Reserve	175,000	25,000	0	0	200,000
	Frylands Wood	15,862	0	7,362	-11,649	11,575
	Group Development - Fox Fund	317,251		600	-132	317,719
	International Fund	0				0
	Kenya 2024	37,065	0	15,584	-52,720	-71
	TSA (Muhsinnen/Lionheart)	7,000	0			7,000
	Don Broome	0	0			0
		<u>552,178</u>	<u>25,000</u>	<u>23,546</u>	<u>-64,501</u>	<u>536,223</u>

Notes to the Accounts for the Year Ended 31st March 2026

10 Analysis of Net Assets Between Funds

	<i>Tangible Fixed Assets</i>	<i>Current Assets</i>	<i>Total</i>
	£	£	£
Restricted funds	0	3,623	97
	<u>0</u>	<u>3,623</u>	<u>3,623</u>
Designated Funds	0	536,223	536,223
Unrestricted Funds	<u>237,075</u>	<u>61,776</u>	<u>298,851</u>
	<u>237,075</u>	<u>601,622</u>	<u>838,697</u>

11 Employees Remuneration

	<i>2026</i>	<i>2025</i>
	£	£
Salaries	167,934	156,560
Social Security Costs	18,129	7,799
Pension Costs	3,505	4,703
	<u>189,568</u>	<u>169,062</u>

There were 7 full time employees during the year (2024 7). And a further 8 (2024 4) part time employees at certain times of the year. No employee received employee benefits of more than £60,000 in the year.

12 Trustees Remuneration and Expenses

	<i>2026</i>	<i>2025</i>
	£	£
Remuneration paid to Trustees	0	0
Expenses Reimbursed to Trustees	0	0
Number of Trustees Reimbursed	0	0

Trustees were reimbursed for necessary out of pocket expenses spent on District business at agreed rates, and for expenditure made by them on behalf of the District.

13 Independent Examiner Fees

	<i>2025</i>	<i>2024</i>
	£	£
Examiner fees	1,230	1,230
Fees for other services	390	270
	<u>1,620</u>	<u>1,500</u>

Notes to the Accounts for the Year Ended 31st March 2026

14

Comparatives for the Statement of Financial Activities

	<i>Note</i>	<i>Unrestricted Funds</i> £	<i>Designated Funds</i> £	<i>Restricted Funds</i> £	<i>Total Funds 2025</i> £
Income and Expenditure					
Income	15				
Income from donations					
Donations and Grants		11,978	0	0	11,978
Income from Charitable Activities					
Youth Programme		50,586	32,923	0	83,509
Adult Support & Training		0	0	0	0
Support & Services to The Movement - DHQ		945	0	0	945
Support & Services to The Movement - Outdoor Centre		338,892	0	0	338,892
Other Trading Activities					
Fundraising and Levy		9,740	0	0	9,740
Investment Income					
Bank Interest		4,004	0	0	4,004
Other Incoming Resources		2,153			2,153
Total		418,298	32,923	0	451,221
Expenditure on:					
	16				
Raising Funds		4,860	0	0	4,860
Charitable Activities					
Youth Programme		48,842	13,769	0	62,611
Adult Support & Training		60	0	0	60
Support & Services to The Movement - DHQ		4,656	0	0	4,656
Support & Services to The Movement - Outdoor Centre		357,563	0	0	357,563
Miscellaneous Payments		0	0	0	0
Total Resources Expended		415,981	13,769	0	429,750
Transfers between Funds		0	0	0	0
Fixed asset transfers		0	0	0	0
Net Income		2,317	19,154	0	21,471
Other recognised gains					

Notes to the Accounts for the Year Ended 31st March 2026

15 Detailed Incoming Resources

Note	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total Funds 2026 £	Total Funds 2025 £
Administration & Funding					
Donations & Grants					
Legacy	0	0	0	0	0
Donations in kind - fixed assets	25,000			25,000	3,760
Sundry Donations	432	7,962	1,500	9,894	8,218
	<u>25,432</u>	<u>7,962</u>	<u>1,500</u>	<u>34,894</u>	<u>11,978</u>
Activities for Generating Funds					
Fund Raising		0	0	0	658
Membership Levy	10,133	0	0	10,133	9,082
Recovered Membership Fees (Previous Year)	0	0	0	0	0
	<u>10,133</u>	<u>0</u>	<u>0</u>	<u>10,133</u>	<u>9,740</u>
Interest & Fund Raising					
Bank Interest	4,280	0	0	4,280	4,004
	<u>4,280</u>	<u>0</u>	<u>0</u>	<u>4,280</u>	<u>4,004</u>
Youth Programme & Activities					
Section Events	5,038	0	0	5,038	102
Kenya Trip	0	15,584	0	15,584	32,923
Jamboree	0	0	0	0	0
International fund	0	0	0	0	0
District Events	0	0	0	0	0
	<u>5,038</u>	<u>15,584</u>	<u>0</u>	<u>20,622</u>	<u>33,025</u>
Explorer Scout & Network					
Admin & Accommodation	0	0	0	0	0
Badges & Uniform	367	0	0	367	478
Programme	61,679	0	0	61,679	50,006
Donations	0	0	0	0	0
	<u>62,046</u>	<u>0</u>	<u>0</u>	<u>62,046</u>	<u>50,484</u>
Adult Support & Training					
Non Member Insurance	0	0	0	0	0
Leaders weekend/first aid	1,190	0	0	1,190	0
Badges & Scarves	0	0	0	0	0
	<u>1,190</u>	<u>0</u>	<u>0</u>	<u>1,190</u>	<u>0</u>
Support & Services to the Movement					
District Headquarters					
Lettings	1,620	0	0	1,620	945
Utility Recoveries	0	0	0	0	0
	<u>1,620</u>	<u>0</u>	<u>0</u>	<u>1,620</u>	<u>945</u>
Outdoor Centre					
User Fees & Charges	158,025	0	0	158,025	147,825
Less Discounts	-7,467	0	0	-7,467	-7,460
Activities & Equipment Hire	137,733	0	0	137,733	130,568
Less Discounts	-2,682	0	0	-2,682	-3,919
Retail Sales (Catering; C'mas Trees;Provi;Stamps)		0	0	0	23,711
Operating costs recovered	837	0	0	837	711
Maintenance Costs recovered	555	0	0	555	8,826
Warden's Support (Recovered)		0	0	0	0
Gas Sales	54,773	0	0	54,773	37,228
Utility costs recovered	490	0	0	490	233
Deposits forfeited		0	0	0	0
Miscellaneous Charges & Sundry Receipts	776	0	0	776	1,169
	<u>343,040</u>	<u>0</u>	<u>0</u>	<u>343,040</u>	<u>338,892</u>
Miscellaneous Receipts					
Sundries	564	0	0	564	2,153
	<u>564</u>	<u>0</u>	<u>0</u>	<u>564</u>	<u>2,153</u>
Total Income	<u>453,343</u>	<u>23,546</u>	<u>1,500</u>	<u>478,389</u>	<u>451,221</u>

Notes to the Accounts for the Year Ended 31st March 2026

16 Detailed Resources Expenditure

	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total Funds 2026 £	Total Funds 2025 £
Administration & Funding					
Governance Costs					
Fund Raising Costs	0	0	0	0	0
Office Holders Expenses	0	0	0	0	287
Professional Fees & Charges	2,932	0	0	2,932	2,927
Investment charges	0	0	0	0	0
Bank charges	3,879	0	0	3,879	1,174
Other	235	0	0	235	472
	<u>7,046</u>	<u>0</u>	<u>0</u>	<u>7,046</u>	<u>4,860</u>
Youth Programme & Activities					
Section Events & Activities	7,855		0	7,855	1,194
District & Other Events	604	0	0	604	0
Kenya trip	0	52,720	0	52,720	13,769
Jamboree	0	0	0	0	0
International fund	0	0	0	0	0
Group & Personal Support	1,888		0	1,888	5,933
Depreciation - Other Equipment	0	0	0	0	0
	<u>10,347</u>	<u>52,720</u>	<u>0</u>	<u>63,067</u>	<u>20,896</u>
Explorer Scout & Network					
Grants	0	0	0	0	0
Badges & Uniform	0	0	0	0	0
Programme	59,203		0	59,203	41,715
	<u>59,203</u>	<u>0</u>	<u>0</u>	<u>59,203</u>	<u>41,715</u>
Adult Support & Training					
Meetings & Expenses	885	0	0	885	60
Conferences	0	0	0	0	0
Clothing	0	0	0	0	0
Net Stock Movement in Year- DMT Clothing	0	0	0	0	0
Adult Training Courses	0	0	0	0	0
Badge Purchases	2,502	0	0	2,502	0
Net Stock Movement in Year- Badges	-873	0	0	-873	409
Communications	0	0	0	0	0
Tributes	0	0	0	0	0
Non-member Insurance	0	0	0	0	0
Resource Material	0	0	0	0	0
District Equipment (Incl. ESUs)	0	0	0	0	0
Other Equipment written off	0	0	0	0	0
	<u>2,514</u>	<u>0</u>	<u>0</u>	<u>2,514</u>	<u>469</u>
Support & Services to the Movement					
District Headquarters					
Insurance	1,215	0	0	1,215	1,167
Maintenance	4,063		0	4,063	1,677
Utilities & Rates	1,906	0	0	1,906	1,812
Development	0	0	0	0	0
	<u>7,184</u>	<u>0</u>	<u>0</u>	<u>7,184</u>	<u>4,656</u>
Outdoor centre					
Fees & Charges	8,155	0	0	8,155	12,054
Activity Costs	9,309	9,643	0	18,952	20,936
Retail Purchases (Catering;C'mas Trees;Provi;Stamps)	12,540	0	0	12,540	16,824
Gas purchases	21,667	0	0	21,667	30,289
Net Stock Movement in Year	-807	0	0	-807	-281
Insurance	8,435	0	0	8,435	10,019
Post, Telephone & Copying	9,585	0	0	9,585	11,436
Advertising & PR	738	0	0	738	523
Service Team Costs	4,677	0	0	4,677	1,598
Direct Employment Costs (Inc. accommodation)	189,568	0	0	189,568	180,653
Wardens Support	1,098	0	0	1,098	1,264
Utilities & Rates	36,254	0	0	36,254	34,412
Buildings & Site Maintenance	27,107	1,290	877	29,274	27,440
Other Payments	206	848	0	1,054	2,395
Loss on scrapped assets	0	0	0	0	0
Depreciation - Buildings & Fixtures & Fittings	7,964	0	0	7,964	668
Depreciation - Vehicles	1,750	0	0	1,750	2,333
Depreciation - Activity Training & Equipment	2,643	0	0	2,643	4,591
	<u>340,889</u>	<u>11,781</u>	<u>877</u>	<u>353,547</u>	<u>357,154</u>
Outdoor Centre Development					
Miscellaneous Improvements	0	0	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Miscellaneous Payments					
reduction in 2nd Deptford debt				0	0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Resources Expended	<u>427,183</u>	<u>64,501</u>	<u>877</u>	<u>492,561</u>	<u>429,750</u>